

<b>Item No.</b> 7.1	<b>Classification:</b> Open	<b>Date:</b> December 6 2006	<b>Meeting Name</b> Council Assembly
<b>Report title:</b>		The Community Strategy (Southwark 2016)	
<b>Ward(s) or groups affected:</b>		N/A	
<b>From:</b>		The Executive	

## RECOMMENDATION

1. To endorse the Southwark's Community Strategy - Southwark 2016 (appendix I).

## BACKGROUND INFORMATION

2. Under the Local Government Act 2000, every local authority is required to publish a community strategy that has been agreed with all key partners and community stakeholders, which sets out a long term vision and the priorities for the borough.
3. The first community strategy for the borough covered the period 2002 to 2006. During the last 18 months, The Council has worked with Southwark Alliance in leading the process of developing a new community strategy for the period 2006 to 2016. Details of the process are set out below.
4. Southwark 2016 was agreed by the Executive on 12<sup>th</sup> September 2006, and has been adopted by each of the major partner agencies. It will be presented to the Southwark Alliance on 14<sup>th</sup> December 2006, subject to agreement by full Council.

## KEY ISSUES FOR CONSIDERATION

5. The aim of a community strategy is to set an overall vision and priorities for the borough that have buy-in from all the major public agencies and the wider community of residents, voluntary, faith and business sector stakeholders. The Community Strategy provides a clear statement of ambitions and a framework for the individual strategic policy and resourcing decisions of both thematic partnerships and individual public bodies.
6. Southwark 2016 is therefore a key mechanism in relation to community leadership, in which the Council and its partners set out the expected direction of travel for the borough over the coming period. It incorporates the main public policy interventions aimed at tackling inequality and deprivation, and improving the lives of Southwark residents.

## SOUTHWARK 2016

7. The strategy identifies three interlocking objectives – about **people**, about **place**, and about **services**. These in turn link to specific priorities. Wherever possible, these priorities seek to integrate national policies into local agendas. For example, the priorities for *Improving Individual Life Chances* relate directly

to those set out in Every Child Matters, because local consultation indicated that those priorities were important for people of all ages.

8. The priorities related to *Making the borough a better place for people* links local concern to strengthen the identity of different parts of the borough with the national agenda for greater localism, as well as with an increasing focus on sustainability. The objective of *Delivering quality public services* picks up on key priorities for the Council and other public agencies about accessibility, customer-focus and efficiency.

<b>Our Objectives</b>	<b>Our priorities</b>
<b>Improving individual life chances</b>	For Southwark's people to: <ul style="list-style-type: none"> <li>• Achieve economic well-being</li> <li>• Achieve their educational potential</li> <li>• Be healthy</li> <li>• Stay safe</li> <li>• Enjoy cultural and leisure opportunities</li> <li>• Value diversity and be active citizens</li> </ul>
<b>Making the borough a better place for people</b>	A place that has: <ul style="list-style-type: none"> <li>• Localities of mixed communities</li> <li>• Sustainable use of resources</li> <li>• More and better homes</li> <li>• A vibrant economy</li> <li>• A liveable public realm</li> </ul>
<b>Delivering quality public services</b>	With public services that are: <ul style="list-style-type: none"> <li>• Accessible and integrated</li> <li>• Customer focused</li> <li>• Efficient and modern</li> </ul>

9. For each objective and priority, the strategy sets out the high-level actions that we anticipate delivering in the medium term. These in turn link directly to the range of individual thematic strategies and plans that set out detailed delivery plans, targets and milestones.

### **Measuring our success**

10. Southwark 2016 sets out a provisional list of high level indicators which Southwark Alliance and individual partners will use to measure progress in meeting the objectives and priorities. However, the detailed indicators by which the plan will be measured will be contained within the Local Area Agreement, which will be agreed with central government by March 2007.

### **PROCESS OF SOUTHWARK 2016 DEVELOPMENT**

11. The stages involved to date in preparing this final draft are as follows:

Preparation of Southwark Futures Population Digest by Cambridge Econometrics with SQW	To provide a robust population and socio-economic analysis of future trends as a basis for identifying policy choices and challenges	January 2005
Preparation of 9 thematic Topic Papers setting out choices and dilemmas in addressing quality	To provide discussion papers for debate with stakeholders, in order to clarify choices and priorities	April 2005

of life issues		
Public consultation on Topic Papers and analysis of feedback (Phase 1)	To ensure wide range of stakeholders could feed in views prior to specific policy priorities being identified	April – August 2005
Preparation of initial draft Southwark 2016	Drawing on Southwark Futures, Topic Papers and stakeholder feedback, to set out an initial view about Southwark 2016 vision and priorities	August – October 2005
Public consultation on draft Southwark 2016 Plan and analysis of feedback (Phase 2)	To test vision and priorities with wide range of stakeholders	November – April 2006
Revision and editing of final draft Southwark 2016 Plan	To amend format and refine vision and priorities in light of feedback on initial draft	May – July 2006
Agreed by Southwark Council Executive	To recommend Plan to Council Assembly	12 <sup>th</sup> September

12. Since being endorsed by the Council Executive in September, Southwark 2016 has been formally adopted by the following key partners:

- Jobcentre Plus
- Primary Care Trust Board
- Southwark Police
- Learning and Skills Council
- Head Teachers' Council
- Southwark Group of Housing Associations (SOUHAG)
- Southwark Group of Tenants Organisations (SGTO)
- London South Bank University
- Southwark Chamber of Commerce
- Volunteer Centre Southwark
- Southwark Race and Equalities Council
- Southwark Community Care Forum
- Southwark Action for Voluntary Organisations
- Southwark College
- Multi-Faith Forum

13. The Southwark Alliance will be receiving the final draft on 14<sup>th</sup> December 2006, subject to full Council endorsement.

### **Consultation**

14. As referred to above, there have been two comprehensive phases of public consultation in developing the Southwark 2016 Plan. This has involved wide ranging stakeholder and public consultation, details of which are at the back of appendix 1.

15. The Council's Overview and Scrutiny Committee (and selected sub-committees) were involved in both phases of the consultation, and therefore contributed to the development of the Plan.

## **POLICY AND RESOURCING IMPLICATIONS**

16. Southwark 2016 sets the long-term strategic policy framework for the Council and its partners. It sets out high level policy priorities that provide a general direction of travel. Therefore it will provide a broad framework for resourcing decisions.
17. The Corporate Plan for 2007-2009 (currently in development) sets out the policy and resourcing framework for the Council, and will be fully aligned to the priorities contained in Southwark 2016.
18. Any particular set of activities or programmes related to implementation by the Council or other partners will be subject to their own decision-making processes, during which specific resourcing implications will be addressed.

## **COMMUNITY IMPACT STATEMENT**

19. The final draft Southwark 2016 has been subject to a full Equality Impact Assessment (EqIA). This was presented to the Equality and Diversity Panel on 18<sup>th</sup> July 2006.
20. The EqIA identified that considerations of equality and diversity are embedded throughout the Plan. Each of the objectives and priorities includes actions that will directly address aspects of inequality and potential discrimination, and a number are explicitly targeted at reducing inequality related to income, ethnicity, gender, faith, sexuality or disability, and at building cohesion across all our diverse communities. Only one action in relation to controlling the use of cars was identified as potentially having a detrimental impact, in respect of people with disabilities, but only if this policy was instituted without due consideration of their needs.
21. The main issue raised by the Equality and Diversity Panel was the importance of ensuring local communities have a role in monitoring and evaluating progress. The ways in which this can be achieved will be considered as part of the ongoing development of Southwark Alliance's performance and challenge role, particularly in the context of the final set of indicators agreed in the Local Area Agreement.

## **APPENDICES TO THIS REPORT**

### **Appendix 1 - Southwark 2016 (draft)**

#### **BACKGROUND DOCUMENTS**

<b>Background Papers</b>	<b>Held At</b>	<b>Contact</b>
Southwark Futures and Southwark 2016 Topic Papers (2005)	Policy, Performance & Planning, Southwark Town Hall	Eamon Lally 020 7525 7179
Local Area Agreement (Draft)	Policy, Performance & Planning, Southwark Town Hall	Jon Horne 020 7525 7251

## AUDIT TRAIL

<b>Lead Officer</b>	Chief Executive	
<b>Report Author</b>	Lucy Vaughan, Southwark Alliance Partnership Officer	
<b>Version</b>	Final	
<b>Dated</b>	23.11.06	
<b>Key Decision</b>	<b>YES</b>	
<b>CONSULTATION WITH OTHER OFFICERS /DIRECTORATES /EXECUTIVE MEMBER</b>		
<b>Officer Title</b>	<b>Comments Sought</b>	<b>Comments Included</b>
Borough Solicitor and Secretary	YES	
Chief Finance Officer	YES	
Chief Officers	YES	YES
Leader & Executive Member	YES	YES